

Team Travis 349th Air Mobility Wing Office of Public Affairs

520 Waldron Street Travis AFB, CA 94535-2171 Office Hours:

Monday - Friday and UTAs 7:30 a.m. - 4:30 p.m.

Phone: (707) 424-3936 FAX: (707) 424-1672

Email: 349amw.pa@us.af.mil

Join us on Facebook:

www.facebook.com/349AMW

Commander

Col. John C. Flournoy, Jr.

349th Public Affairs:

Chief, Public Affairs Lt. Col. Robert Couse-Baker

Deputy Chief, Public Affairs Ellen Hatfield

Editor

Patti Schwab-Holloway

Public Affairs Staff

Capt. Robin Jackson
Capt. Torri Crosby
Senior Master Sgt. Ellen Hatfield
Master Sgt. Robert Wade
Tech. Sgt. Rachel Martinez
Senior Airman Amelia Leonard

On the Front Cover: — There isn't an event or, for that matter, a person that Command Chief Kathleen Buckner didn't make an effort to reach. She has been chosen as the new Command Chief Master Sergeant for Air Force Reserve Command, and members of the wing took time out to send her off with well wishes, laughs and a few tears. See photos of her farewell party on Pages 6-7.

Contact magazine is the monthly, authorized publication for members of the U.S. military and their families. The contents expressed herein are not necessarily the official views of, or endorsed by, the U.S. Government, the Department of Defense, or the U.S. Air Force. All photographs are U.S. Air Force photos unless otherwise indicated.

Farewell to Team Travis - it has been a privilege



by Command Chief Master Sgt. Kathleen R. Buckner, Air Force Reserve Command

y journey began two years, nine months and 25 days ago when I drove through the Travis Air Force Base main gate for the very first time. It feels just like yesterday.

For those of you who may not know, I have accepted a position that will take me to Robins Air Force Base, Ga. I am honored to be chosen as the new Command Chief Master Sergeant for Air Force Reserve Command, and excited about the opportunities that await me. But this assignment will take me even further away from my home in sunny, hot, and dry Southern California, and of course, from all of you. It is truly a bittersweet departure.

It has been my absolute joy and privilege to be a part of this Travis and Solano County community. Your kindness, partnership, patriotism, enthusiasm and commitment have been an example for me to emulate. I am saddened to leave the family that I have grown to love and respect.

Our military, civil service, families and local community have faced, and overcome, some extremely difficult challenges in the time I have served here. It has been incredible to have been associated with such a phenomenal team. I have found working here to be inspiring and it is to you - TEAM TRAVIS - that I owe my success. Thank you!

I ask a few things from you as I start my next journey. Have a goal, always be ready, never self eliminate. And never, ever stop dreaming and believing that you will reach that goal. It was Ralph Waldo Emerson who said it best: "Life is a journey, not a destination." I'll say so long for now, and I know we'll see each other again.

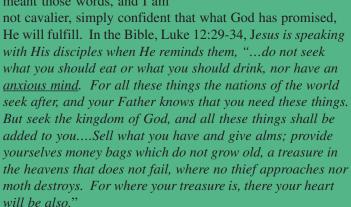
Greater than Superman, with everything under control

by Chaplain (Maj.) Andrew Edwards, 349th Air Mobility Wing

t is said that Muhammad Ali, the great boxer, was once on a flight which was preparing for takeoff. The stewardess kindly reminded Ali to buckle his seat belt, to which Ali replied, "Superman don't need no seatbelt." The stewardess replied, "Superman don't need no airplane!" Ali quietly buckled his seatbelt. I've tried to authenticate this happenstance, but no one is able to confirm or deny that it occurred. Regardless, it is true that Ali had told sportswriters in the past that he had no fear of flying "because Allah would never allow him to be killed in a plane crash." The part that I can appreciate was Ali's faith, which was obviously strong! Ali didn't feel the need to worry because he believed that Allah was in control of all areas of his life (Allah is the Arabic word for God, it is still used by Arabic Christians today to mean the God of the Bible. In that context it is used to denote the God of Abraham, Isaac and Jacob, though it is most commonly associated with the God of Islam).

In 2010 I went to Afghanistan and was assigned as Chaplain to Security Forces. It was a great experience, but it

required that my chaplain assistant and I be in full battle rattle 90 percent of the time during visitation, due to the environment we were in. Various military personnel would ask me if I was afraid, not having a weapon to defend myself, to which I would reply, "I'm Superman until God decides I'm going home to see Him. If God is in control of all the heavens and the earth, then I think He's able to take care of me." I meant those words, and I am



I really want us to focus on the part that talks about an

anxious mind, a mind that is not settled, one that constantly frets over things which it cannot control, a mind that lacks peace. I want you to know that you can have peace if you simply do your best, and then allow things to take their course. For people with a faith background, such as one who believes there is a God who has all things under control, and cares for His people, it is easy to realize that there is meaning in every aspect of life's circumstances. In other words, there is a reason things happen. We need to learn from the most difficult of circumstances. If life gives you lemons, make lemonade.

Another superman, Christopher Reeve, was the star of the 1980's Superman movies; he was an all-around athlete, and equestrian. On Memorial Day 1995, Reeve was barely alive after being thrown by his horse, which caused him to break his neck and left him unable to breathe. Superman had now become a quadriplegic! On "Larry King Live," less than a year after his accident, Reeve told the audience, "I am a lucky guy. I can testify before Congress - raise awareness. You learn the

> stuff of your life is not the essence of your existence. The way out of that misery or obsession is to focus more on what your little boy needs or what your teenagers need or what other people around you need - you have to force yourself - but it is the answer to the dilemma of being frozen."

> You see, even without a faith background, Reeve found that life had meaning, and that the key to having a life free of an "anxious mind," was to see that we need to find meaning in

everyday life and each circumstance. People around you are important, and we all need to take care of each other, not focus on simply caring for our own neck. Find your meaning, or the little meanings of life, and you will realize that all things have a lesson, and all things can be found to be meaningful. If we take the right approach we realize that we may not be able to control every circumstance, but we can decide how we are going to react, and we can decide how to respond. You have a free will! It is a new year; you get to decide what you are going to do with the hand you are given (or the hand that is taken away.) You have a new canvas; you can decide what you're going to paint. May God richly bless each of you and your families.



Base adopts new alcohol program

by Matthew Kernen 60th Air Mobility Wing Safety Office

8

9

12

14

15

16

18

19

20

21

22

23

24

26

TAFB Assigned Military

VQ-3

60 SFS

60 APS

60 FSS

60 IPTS

60 MSGS

60 MDSS

60 MXS

60 DS

60 OSS

60 MXS

60 MDTS

60 MDTS

349 MXS

571 GMS

615 CRW

571 GMRS

60 AMXS

573 GSS

22 AS

60 CS

60 LRS 60 CES

60 MXS

USN

AFRC

22 AS

VQ-3

Date of DUI

22-Jan-11

30-Jan-11

31-Jan-11 12-Mar-11

13-Mar-11

18-Mar-11

25-Mar-11

24-Apr-11

25-May-11

27-May-11

29-May-11

26-Jun-11

28-Jun-11

8-Jul-11

15-Jul-11

13-Aug-11

20-Aug-11

21-Aug-11

25-Sep-11

23-Oct-11

12-Nov-11

13-Nov-11

19-Nov-11

20-Nov-11

11-Dec-11

18-Dec-11

25-Dec-11

LEGEND:

The following questions and answers address the base's new Alcohol Awareness Program:

1. What is the new Alcohol Awareness Program?

The Alcohol Awareness Plan is the next phase in our fight against alcohol misuse and abuse. The former DUI Battle Plan reduced the DUI rate in 2010 an impressive 42 percent by implementing Alcohol Conditions as punitive measures. This "shock and awe" campaign is now evolving into a strategy focused on awareness

in order to further prevent alcohol-related incidents, continue the fight against DUIs, and promote a culture of responsibility in which responsible use of alcohol is internalized by all Travis Airmen.

2. How does it differ from similar programs Travis has had in the past?

The new ALCONs are no longer punitive actions but rather a means of informing personnel of events or periods of time in which alcohol use is likely to occur, thereby increasing the potential for alcohol misuse, or abuse, to also occur. Leadership changes the ALCON posture to raise awareness, in many ways similar

to Force Protection Condition changes. Awareness is spread via the base marquee, SharePoint and

one-on-one engagement by unit commanders, supervisors and Airmen.

3. Why is it important?

Travis leadership is dedicated to a "no fail" mission and alcohol related incidents negatively impact our ability to accomplish the mission. This campaign is all encompassing, extending a cultural awareness to our team members at home station, deployed and TDY, as well as to our partners in the surrounding communities, and all military personnel transiting Travis in any duty.

4. What are the expected outcomes?

We expect to influence the culture here and ultimately reduce the number of alcohol-related incidents. Awareness and intervention are the critical components of this plan, with added emphasis placed on personal responsibility, personal risk management, judgment, and decision making. The top priority is to create and continually reinforce a culture in which members support one another in being responsible, especially those who choose to consume alcohol.

Steady state, normal day-to-day operations. No additional risk for

ALCON YELLOW

ALCON RED

An impending holiday, event or activity elevates the risk of increased alcohol consumption by personnel.

One or more of the following are observed or anticipated.

increased consumption of alcohol.

Congratulations to the 349th Wing's new E-9s who were celebrated at the Travis Team Chiefs Recognition Ceremony



*Cary R. Anderson—23rd CBCS Michael D. Beck—349th CES Darlene G. Chaboude—349th AMDS Daniel E. Desmet—45th APS *David M. Lafferty—312th AS Timothy C. White—349th AMXS Thomas C. Zwelling, Jr.—349th AMW/RS

Chief Master Sgt. Timothy C. White and his wife, Edith, enjoy the ceremony, here, Jan 20.

*Note: Members unable to attend ceremony

Honorary Commander 'flies off into the sunset'



U.S. Air Force Photo / Lt. Col. Robert Couse-Baker

Dr. Jowel C. Laguerre, Superintendent and President of Solano Community College District, concludes his tenure as 2010/2011 349th Air Mobility Wing Honorary Commander with a base tour and a "flight" in the KC-10A Extender flight simulator, Jan. 7, 2012.

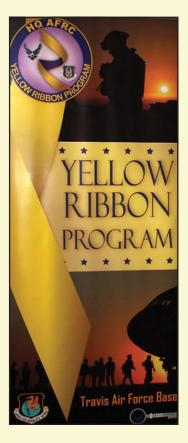
The honorary commander program fosters two-way interaction between military and civic leaders, strengthening the relationship between base and community.

Dr. Laguerre is succeeded as wing honorary commander by City of Napa Mayor Jill Techel. See full Honorary Commanders Induction story on Page 9.

Yellow Ribbon Event hosted at San Diego

he second Yellow Ribbon Event of this year is to be hosted at San Diego, Calif., Feb. 24-26.

The Yellow Ribbon Program was initiated by the Secretary of Defense and mandated by Congress in 2008 to provide information, services, referral and proactive outreach programs to Reservists and Guardsmen and their dependents through all phases of deployment cycles. The program's goals are to prepare service



members and their families for mobilization, sustain families during mobilization, and reintegrate service members with their families and communities upon return from deployment.

Airmen who have deployed for 90 days or more— or are projected to deploy—are eligible to attend Yellow Ribbon events. They are put on orders and are compensated for food and travel expenses for

themselves and their families. Free child care is also provided, and attendees sometimes have chances to win free prizes, at no expense to the service member. Registration for this event will end on Feb. 10.

YRP offers a variety of interactive sessions for single and married Airmen, helping them learn about and discuss finances, communication, relationships, veterans' benefits and more. Participants are able to attend three sessions of their choice plus a mandatory deployment-oriented session.

To learn more about this event or to register, please contact Master Sgt. Andrew Piehl, 424-3517 or for more information on the Yellow Ribbon Program and how to become involved, visit www.yellowribbon.mil.

Cream of the crop: 349th Air Mobility Chief leaves Travis for Reserve's top e

Story and photos by Senior Master Sgt. Ellen Hatfield, 349th Public Affairs

here were moments of high hilarity mixed with tears and heartfelt farewells as Team Travis gave 349th Air Mobility Wing Command Chief Kathleen Buckner a grand send-off Jan. 21.

Lt. Gen. Charles E. Stenner, Jr., chose the chief as the new Command Chief Master Sgt. for Air Force Reserve Command Dec. 23, 2011, after interviewing 16 candidates.

In her two years and nine months at Travis Air Force Base, Calif., she has touched many lives and forged many bonds. Each tribute throughout the evening was evidence of that.

This writer first met the Chief in 2005, at the 12 Outstanding Airmen of the Year banquet and festivities. She was Master Sgt. Kathleen Buckner, and handily won the First Sergeant of the Year honor. She seemed quite serious and rather reserved. Wow, was I fooled! Our paths crossed numerous times between then, and both of us ending up at Travis within six months of each other.

Although I found out she is not reserved at all but possesses a keen sense of humor, and is quite a

"Remember there's no such thing as a small act of kindness.
Every act creates a ripple with no logical end."

-- Scott Adams

prankster, she is serious, especially about taking care of our Airmen, and making their quality of life the best it can be. She was quoting an old proverb when she asked us to "have a ripple effect," like a stone hitting the water.

So long "Chief B" Travis will be a little less sunny by your absence, but Georgia will bloom with you there. We leave you with the Navy blessing, "Fair winds, and following seas," until we meet again.



Wing says farewell, as Command



349th Wing Commander names 33-year Travis veteran acting 349th Command Chief

by Lt. Col. Robert Couse-Baker, 349th Public Affairs



Chief Master Sgt. Terry L. Kirkbride, 349th Maintenance Squadron Superintendent, shown here in his mine resistant ambush protected vehicle (MRAP), ready to go out on convoy with his U.S. Army team, is the acting 349th Air Mobility Wing Command Chief Master Sergeant.

hief Master Sgt. Terry L. Kirkbride, 349th Maintenance Squadron Superintendent, is the ✓acting 349th Air Mobility Wing Command Chief Master Sergeant, after the selection of the former command chief, Chief Master Sgt. Kathleen Buckner to the top enlisted position in the Air Force Reserve Command.

Kirkbride is a full-time Air Reserve Technician and has served at Travis Air Force Base for more than 33 years. A native Californian, he joined the active Air Force in 1978 and was assigned as an apprentice maintainer working on the C-5 and C-141A aircraft. After his active duty tour, Kirkbride joined the Air Force Reserve. He served as a traditional Reservist while working in civilian life as a Sacramento County Sheriff's deputy. The Chief was hired here as an ART in the maintenance community shortly before the first Gulf War.

"Our Airmen have a challenging job balancing the many demands of military and family life," Kirkbride said. "My objective is to help our people find that balance and reach their full potential."

Warrior of the month

Warrior of the month: Senior Airman Jamie Perkins

Squadron: 349th Civil Engineer Squadron, Fire & Emergency Services Flight

Job Title: Firefighter

Hometown: Greensboro, North Carolina

Years in Service: 1 Year, 4 months

Family: Single, no children, one brother currently serving in the US Army and one sister Goals: My short term goals are to continue to successfully progress through the seasoning training program and obtain additional certifications beyond what is required to receive my 5-level skill training. Extended goals are to deploy, progress through the ranks, and possibly become a First Sergeant.

Greatest achievements: Being the oldest member of my flight, at Basic Military Training, I was able to successfully complete the training and was selected as 'Top Physical Fitness Female' out of three other graduating female flights (approximately 150 other females). I am the first to have received a 100% on my Physical Fitness test in the 349th Squadron. In Fire Protection school, I was selected as 'Airman of the month' for the 312th Training Squadron, 'Airman of the Month' for the 17th Training Group, 'Student of the Month' for the Fire Protection School and ultimately, based on my academic performance, I was the 'Honor Graduate' for my class, which is the student with the highest grade point average at 98%.

Hobbies: I enjoy reading, mentoring at risk youth, working out, traveling, and spending time with family and friends.

Supervisor's comments about this Warrior: "Since Jamie has joined the Air Force she has exhibited a high level of enthusiasm, motivation, and dedication to duty. Her work ethic and integrity present itself more and more with every task she takes on and accomplishes, giving 110 percent in everything she does. She is a self-motivated natural leader which makes it an absolute pleasure to have her on our team. I have no doubt that Jamie will have a profound impact on the 349th Fire Emergency Services flight and will consistently lead by example. I look forward to seeing her advance in her career with the Air Force, and I have no doubt she will do so with as much passion as she has exhibited up to this point," said, Tech. Sqt. Josh LaRoe, 349th Fire Emergency Services Flight.



Base greets community leaders

New batch of honorary commanders inducted at ceremony

by Airman 1st Class Madelyn Ottem, 60th Public Affairs

n induction ceremony was held Jan. 6 for 42 honorary commanders at the Delta Breeze Club here.

The honorary commander program exists not only to strengthen ties between Travis and the local community, but also for key members in the community and leaders in the Air Force to mutually benefit each other.

Each commander has the opportunity to designate an honorary commander to participate in the squadron and base functions.

The role of the honorary commander is to share their experience with the community and invite Travis to participate in community events to create a culture of understanding and cultivate camaraderie for both parties.

Before the new honorary commanders were pinned on by their respective commanders, certificates were presented to the honorary commanders who had completed their two year tenure.



U.S. Air Force photo/Senior Master Sgt. Ellen Hatfield

Col. John Williams, 349th Air Mobility Wing vice commander, poses with his 2012 Honorary Commander, W.T. Jeanpierre, and Col. Dwight Sones, 60th AMW commander. Mr. Jeanpierre is the Director of Development for the San Francisco Bay area United Service Organizations, and the owner of Jeanpierre Models International.

Honorary commanders who have completed their tenure have the opportunity to join the alumni program where they can continue to exchange ideas, experiences and friendships with Travis.

After the pinning of the new honorary commanders, an oath was recited by all 42 key members of the community to officially bring them into the Travis family.

The ceremony ended with a speech from Col. Dwight Sones, 60th Air Mobility Wing commander, inviting all 130 honorary commanders on Travis to join in the esprit de corps and heritage the base can offer them.



U.S. Air Force photo/Senior Master Sgt. Ellen Hatfield

Col. Jay Flournoy, 349th AMW commander, pins the commander's badge on his new Honorary Commander, the Honorable Jill Techel, mayor of the town of Napa. The 2012 Honorary Commanders were inducted for a two-year term Jan. 6, 2012. Col. Flournoy's previous HC, Dr. Jowell LaGuerre, joined the ranks of the venerable HCC Alumni as he ended his term.

349th Wing Traditional Reserve Vacancies

AFSC	AFSC Title	Rank	AFSC	AFSC Title	Rank
11G3 11M3K 11M2A 11M3S 11M3Y 1A151 1A251 21A3 2A571 2T251 2W071 3E251 3E451 3E651 3D073 3M071	Generalist Pilot Mobility Pilot, General Mobility Pilot, General Mobility Pilot Mobility Pilot Mobility Pilot Flight Engineer Aircraft Loadmaster Aircraft Maint Aerospace Maint Air Transportation Munitions Systems Pavement & Const Utilities Systems Operations Management Cyber Security Services	Officer Officer Officer Officer Officer Ssgt/TSgt SSgt Officer TSgt/MSgt SSgt/TSgt TSgt SSgt SSgt SSgt	3P051B 41A3 43H3 43P3 44F3 44M3H 44Y3 45S3B 46A3 46F3 46N3 48A3 4N071 4N091 8F000 5J051	Combat Arms Health Services Admin Public Health Pharmacist Family Physician Internist Critical Care Medicine Surgeon Nurse Administrator Flight Nurse Clinical Nurse Aerospace Medicine Sp Aerospace Medical Svs Aerospace Medical Svs First Sergeant Paralegal Assistant	Rank SSgt Officer Sofficer Ssgt/TSgt/MSgt SMSgt MSgt/SMSgt SSgt
3S271	Education & Training	SSgt/TSgt/MSgt	52R3	Chaplain	Officer

For more information about these vacancies, go to https://www.afpc.randolph.af.mil/afpcsecure/MainMenu.asp.

349th Wing Full-Time Vacancies

UNIT	GS/SERIES	TITLE	
349 AMW	GS-0501-09	Financial Management Specialist	ART
349 FSS	GS-0203-07	Human Resources Assistant (Military)	ART
349 FSS	GS-0203-05	Human resources Assistant (Military/OA)	CIV
349 CES	GS-0301-07	Readiness/Emergency Management Specialist	ART
349 CES	GS-0303-07	Readiness Program Assistant	ART
82 APS	GS-0303-07	Resource Management Assistant (Office Automation)	ART
349 MAS	GS-0303-07	Services Assistant	ART
55 APS	GS-1702-09	Training Technician	ART
55 APS	GS-0303-07	Resource Management Assistant (Office Automation)	ART
349 MOF	GS-1702-07	Training Technician	ART
349 AMXS	WG-2610-12	Electronic Integrated Systems Mechanic	ART
349 MXS	WG-8255-10	Pneudraulic Systems Mechanic	ART
349 MXS	WS-8801-13	Aircraft Overhaul Supervisor	ART
349 AMXS	WS-8801-08	Aircraft Overhaul Supervisor	ART
945 AMXS	WG-8852-10	Aircraft Mechanic	ART
349 OSF	GS-0301-09	Aviation Resources Management Specialist	ART
70 ARS	GS-0303-07	Operations Technician	ART
79 ARS	GS-2181-13	Airplane Flight Instructor	ART
79 ARS	GS-2181-14	Aircraft Operations Officer	ART
79 ARS	GS-2185-12	Supervisory Flight Engineer (Instructor)	ART
301 AS	GS-2181-13	Airplane Flight Instructor	ART
312 AS	GS-2181-14	Aircraft Operations Officer	ART

or more information about these vacancies, go to https://www.afpc.randolph.af.mil/afpcsecure/MainMenu.asp.

New XM-50 Gas Mask Insert

by Lt. Col. Jeffrey D. Salman, 349th Aerospace Medicine Squadron Chief Optometry Services

Those of us who have to wear glasses and have had the 'distinct pleasure' of wearing the

MCU2P gas mask insert - good news has arrived. Because we are now ordering the new XM-50 gas mask insert for all members of the 349th Air Mobility

Wing.

How do you accomplish getting the new mask inserts? First of all, please wait until you come in for your physical exam to order the new inserts. We will make exceptions for any member that is participating in an ORE or ORI or for members deploying.

If you do have an exercise or deployment coming up soon have your squadron orderly room contact Master Sqt. Emil Canlas with the 349th LRS/LGRD @ (707) 424-5567. Master Sgt. Canlas will get you on the eye clinic Saturday afternoon schedule so that





ENLISTED PROMOTIONS

CHIEF MASTER SERGEANT THORPE, DENNIS M., 749th AMXS

SENIOR MASTER SERGEANT **BRYANT, SCOTT A., 55th APS**

MASTER SERGEANT

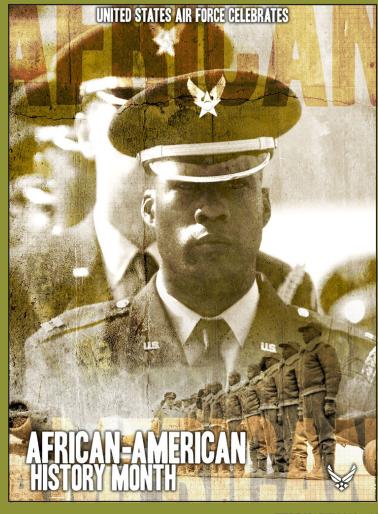
COPPLE, JEFFREY D., 349th MXS O'SULLIVAN, WILLIAM J., 349th MXS DECASTRO, EMMANUEL C., 55th APS

TECHNICAL SERGEANT

VICTOR, ERIKA R., 23rd CBCS BONE, TOSHA R., 349th AMDS MARIANO, JONATHAN P. JR., 349th CES SILAO, PAUL B., 349th CES DORSA, YURIJEAN J., 349th MAS OTERO, SUZY L., 349th AMXS MEDINA, MONICA M., 349th MDS

STAFF SERGEANT

RUSSELL, STEPHEN D., 23rd CBCS GANDY, A KEITH JR., 945th AMXS ABALOS, SEPTER D., 349th OG LAWSON, PATRICK L., 312th AS SARKIS, SIMON Z., 349th MXS MONTEMAYOR, JANET D., 349th ASTS FORD, EDWARD W., 82nd APS GOMEZ, GIOVANNI, 55th APS LONG, JAMES J. JR., 55th APS



Travis Reserve C-5 squadron doing heavy lifting for troops in Afghanistan

The 312th Airlift Squadron has deployed more than 30 Airmen and two Travis C-5B Galaxy airlifters to support Operation Enduring Freedom.

Lt. Col. Darryl Markowski, deployed squadron commander, will lead a team of Citizen Airmen from Travis and other Guard and Reserve bases to fly equipment and supplies in and out of Afghanistan from a base at a undisclosed location.

The C-5 Galaxy is the largest Air Force airlifter, unique in the mobility fleet for its capacity to deliver the heaviest and largest air-transportable cargo around the globe.

AFR/ANG Teen Leadership Summits

The AFR/ANG Teen Leadership Summits are open to 15-18 year old dependent teens of current Air Force Reserve or Air National Guard military members. Applicants will be required to complete entire application to include essay questions. For more information, dates and location visit: www.georgia4h.org/AFRANGTeenSummit.

Space Camp, Teen Aviation Camp and AF Teen Leadership Camp

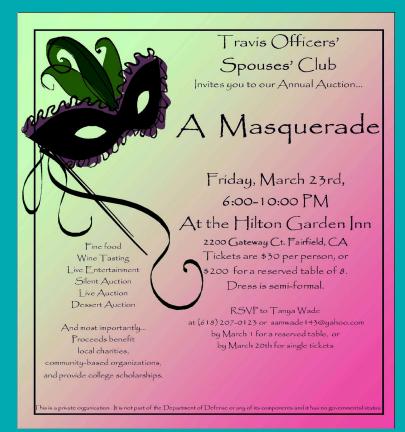
pplication deadline, for these three camps, is Mar. 19. Please note the deadlines are different on the Air Force website, this is due to the time it takes to conduct interviews, verify information, and upload applications by the Air Force deadline. Do not confuse these camps with the AFR/ANG Teen Leadership Summits (noted above.) If you have questions on the process please call Brandi Mullins, 4-H/AFRC Youth Specialist, (478) 327-2090. Deadline for Summit applications is Apr. 13.

Information and applications regarding Space Camp, Teen Aviation Camp and AF Teen Leadership Camp are available at: www.afrc.af.mil/library/4rfamilies.

Do your part to keep lines short

n order to keep UTA lunch lines short, dine at the Sierra Inn only during your unit's assigned time.

For the most up-to-date information on dining options, weekend activities or service hours visit: www.travisfss.com.



Operational Readiness Inspection getting closer

Once again, the 349th and 60th Air Mobility
Wings will combine forces for our next ORI Feb. 3 –
10, 2013. In preparation, more than 300 members of the 349th wing will deploy to Travis Base X May 4-12, 2012, in an operational readiness exercise. Are you ready to meet the challenge?

Now is our moment to demonstrate our greatest readiness capability to meet the most stringent tasking. The key to success lies in our mindset and preparation. Here are some inspection tips from Maj. Bill Westfahl, 349th Operations Support Flight ORE/ORI planner and guru.

- -Attitude: A good attitude makes all the difference. Embrace the suck!
 - -Effective communication between shifts is a must.
- -Leader in the "field" need to up-channel information to the Information Control Center. The ICC leaders are there to help correct problems and allocate scarce resources to critical tasks.
 - -Use deployed leadership.
- -Be working with your unit deployment managers to make sure your training is current, and your equipment is ready to go!

